



## ATTACHMENT 2

This attachment provides a roll-up summary of the key actions and responsibilities that were presented in each of Fernald's eight strategic initiatives.

Key Actions and Responsibilities			
Action	Responsible Organization	Status	Date Needed
Continue to place safety first in the execution of all planned acceleration activities and initiatives	DOE-OH and Fluor Fernald	In progress	Ongoing
Reduce overall duration of final design through parallel review cycle for stakeholders	Fluor Fernald	Complete	—
Install pugmill ventilation system at Waste Pits subproject to control air emissions and allow higher-activity material to be excavated, dried, and loaded	Fluor Fernald	Complete	—
Procure 20 additional gondola railcars to increase transportation capacity for Waste Pit material to Envirocare	Fluor Fernald	Complete	—
Gain regulatory agency approval to maintain three OSDF cells open simultaneously and to reduce the intervening layer thickness	DOE-OH	Complete	—
Accelerate start of OSDF Cell 4 and Cell 5 liner construction in FY02	Fluor Fernald	Complete	—
Renegotiate the MACTEC D&D contract to incorporate the 2006 closure baseline	Fluor Fernald	Complete	—
Initiate 24/7 schedule for Waste Pit dryer operations to increase process capacity	Fluor Fernald	Complete	—
Increase annual production rate for Waste Pits subproject to 150,000 tons/year	Fluor Fernald	Complete	—
Adopt a self-performance work execution approach for Soil Excavation and On-Site Disposal Facility subproject	Fluor Fernald	Complete	—
Complete removal of impacted soil in the footprint of the Silos 1&2 treatment facility prior to the facility's construction	Fluor Fernald	In progress	9/30/02
Mobilize additional D&D work crews and equipment to accelerate work	Fluor Fernald and MACTEC	In progress	12/1/02
Engage key treatment component vendors in Silos 1&2 design process	Fluor Fernald	In progress	12/31/02
Early procurement of long-lead components for Silos 1&2	Fluor Fernald	In progress	12/31/02
Issue early design packages for procurement during Silos 1&2 process design for non-treatment-related components	Fluor Fernald	In progress	12/31/02
Pursue U.S. EPA and Ohio EPA approval to excavate the soil cap over Waste Pit 4 and dispose of the material in the On-Site Disposal Facility	DOE-OH and Fluor Fernald	In progress	12/31/02
Demonstrate to U.S. EPA and Ohio EPA that the soil underlying the waste pits meets the on-site waste acceptance criteria	DOE-OH and Fluor Fernald	In progress	12/31/02 (for first phase of sampling)
Amend Operable Unit 4 Record of Decision to eliminate treatment of Silo 3 waste	DOE-OH and Fluor Fernald	In progress	4/1/03
Modify Envirocare NRC license to allow disposal of Silo 3 oversized debris	DOE-HQ, DOE-OH, and Fluor Fernald	In progress	4/1/03
Amend the Operable Unit 4 Record of Decision to permit disposal of Silos 1&2 materials as 11e.(2) waste at Envirocare in Utah	DOE-OH and Fluor Fernald	In progress	9/1/03
Accelerate clearing of the Plant 1 Pad to allow for D&D and soils remediation	Fluor Fernald	In progress	9/30/03



## ATTACHMENT 2 (CONTINUED)

Key Actions and Responsibilities (continued)			
Action	Responsible Organization	Status	Date Needed
Gain NRC approval of a license modification to permit disposal of Silos 1&2 wastes in Envirocare's 11e.(2) disposal cell	DOE-HQ, DOE-OH, and Fluor Fernald	In progress	2/1/04
Significantly increase annual On-Site Disposal Facility placement rates	Fluor Fernald	In progress	Ongoing
Continue to focus on aggressive reduction of landlord and overhead costs	DOE-OH and Fluor Fernald	In progress	Ongoing
Implement workforce restructuring actions necessary to achieve the 2006 execution plan, using the DOE-HQ-approved Workforce Transition Plan	Fluor Fernald	In progress	Ongoing
Use retention incentives to ensure key skills remain available	DOE-OH and Fluor Fernald	In progress	Ongoing
Plan more work in a given year than is funded	DOE-OH and Fluor Fernald	In progress	Ongoing
Continue working closely with regulators and stakeholders to streamline process requirements and operations	DOE-OH and Fluor Fernald	In progress	Ongoing
Assist Fernald in obtaining continued DOE-EM Office of Science & Technology funding and technical support for high-risk subprojects	DOE-OH	In progress	Ongoing